

## LOW COST INFERENTIAL FORECASTING AND TOURISM DEMAND IN ACCOMMODATION INDUSTRY

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*This paper establishes a low cost inferential model that allows reliable time series forecasts. The model provides a naive unique computationally straightforward approach based on widely-used additive models. It refers to the decomposition of every time series value in “random” components, which are compounded to constitute a “Fibonacci type” predictor random variable. The expected value of this predictor gives a forecast of a future time series value. The standard deviation of the predictor serves to construct a prediction interval at a predefined confidence level. The major features of our model are: forecasting accuracy, simplicity of the implementation technique, generic usefulness, and extremely low cost effort. These features enable our model to be adopted by tourism practitioners on various types of forecasting demands. In this paper, we present an application study to forecast tourism demand that exists in the Greek accommodation industry (i.e. in Greece and in the broad region of Athens). In the application study, two independent approaches have been adopted. In the first approach we implemented our model, and in the second approach we implemented the well-known Box-Jenkins method.*

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**Keywords:** *Time series; forecasting models; Naïve models; ex-post and ex-ante forecasts; forecast accuracy and validation; tourism demand*

### INTRODUCTION

The importance of tourism industry in world is indisputable. Tourism has become a very competitive business and has a significant impact on



local economies directly and indirectly. The competitive advantage no longer lies in natural resources only, but increasingly in the level of technology, information and innovation offered. Forecasting is about predicting the behavior of future events (Makridakis & Hibon, 1979; Frees, 1996; Franses, 2004) and plays a significant role in tourism planning. Tourism investments should be based on professional business planning and on achievement vision of the industry future. The tourism industry needs to reduce the risks of poor decisions. One prompt way to reduce this risk is by discerning future events or environments more clearly (Smith, 1995; Burger et al., 2001). Benefits derived from forecasting are imaginable. In the case of forecasts of demands turning out too high, accommodation firms will suffer; there might be, for instance empty rooms in hotels, unoccupied apartments, and so on. If, on the other hand, the case turned out to be that forecasts of demand are too low, then firms will lose opportunities; for example, there may be inadequate hotel accommodation etc. (Chu, 2004). Tourism demand forecasting is as much an art as it is a science. On the other hand, an important aspect of business and economic analysis is the construction of time series models, used for modeling and forecasting of demands in the enterprises domain. As you become familiar with series you are forecasting you gain insights into what makes it tick. Further, tourism demand forecasting is a diverse, dynamic and challengeable process (Frechling, 2001). A review of the current literature on tourism forecasting is given in (Song & Witt, 2006). Time series forecasts are extrapolations in future times of the available time series values. A good projection should provide a forecaster with a sense of the reliability of the forecast. A convenient way to capture this sense is the prediction interval, which provides a measure of the reliability of the forecast. Further, by varying the desired level of confidence, the length of the prediction interval varies.

In this paper, we establish an operational inferential model that allows low cost reliable time series forecasting. The proposed methodology (described in the next Section) refers to the decomposition of every time series value in three components, namely: 1) the trend component, the 2) cyclical-seasonal component and 3) the residual effect component. The first two components are considered as random variables taking predefined probabilities (weights). By compounding these two random variables, a new random variable (i.e. a predictor) is established as a linear function of the two pre-referred ones. In this linear function, the used coefficients (weights) obey a selected Fibonacci ratio. In this way, first a forecast (an estimate) of the future value of the time series is

given by the expected value of the predictor, second a prediction interval is evaluated based on the standard deviation of it. A properly selected length of the latter prediction interval can be used as an estimation of the residual effect. It is worthwhile noticing that the forecast and the accompanied prediction interval of the model require only seven existing time series values, so it is computationally straightforward.

In support of the proposed model, we compare it with the well-known Box-Jenkins method (Box & Jenkins, 1994). The method of Box-Jenkins is chosen, because of its flexibility and generality as it can handle different types of data. Furthermore, its frequent use in applied empirical work and its availability in computer packages (e.g. Minitab Release 14, 2002) have contributed much to its popularity. Because of these, it has become a standard and high documented method to compare with, instead of other possible expert methods but of less generality. Chan et al. (1999), Dharmaratne (1995), Turner et al. (1995), Witt et al. (1994), and Witt et al. (2003) compared the Box-Jenkins approach with other modeling techniques.

In Greece, tourism industry constitutes very crucial economic activities and a valuable source of earnings such as an increase of employment, gross domestic product and multiplier effect investments. A key-factor of the Greek tourism industry is its ability to host visitors in various places. Therefore, a desirable task is to forecast monthly and/or annually percentages of occupancy in Greece and in various regions of this country. Potentially, this task leads to more effective use (allocation) of the available sources for the Greece visitors.

### Notation

$\equiv$	implies an identity or definition
$\approx$	implies approximately – equal
s-	implies "statistical (ly)"
r.v.	random variable(s)
$E(X)$	s-Expected value (mean, average) of the r.v. X
$V(X)$	Variance of the r. v. X
$\sigma(X)$	Standard deviation of the r.v. X; $\sigma(X) = \sqrt{V(X)}$
$f_n = O(g_n)$	implies $f_n \in O(g_n) \equiv \{h_n: \text{there exist positive constants } c \text{ and } n_0 \text{ such that } 0 \leq h_n \leq c g_n \text{ for all } n \geq n_0\}$
$f_n = \Omega(g_n)$	implies $f_n \in \Omega(g_n) \equiv \{h_n: \text{there exist positive constants } c \text{ and } n_0 \text{ such that } 0 \leq c g_n \leq h_n \text{ for all } n \geq n_0\}$
$I(\cdot)$	Indicator function: $I(\text{True}) = 1, I(\text{False}) = 0.$

## Definitions – Assumptions

1. A *time series* is a collection of data obtained by observing a response variable sequentially at periodic points in time (e.g. on weekly, monthly, quarterly, or annually basis).
2. It is common practice to consider as a *reference cycle* or *period*  $p$ , a year for monthly ( $p=12$ ) or quarterly data ( $p=4$ ) and a five or ten years period for annually recorded data.
3. The repeated observations on a variable produce a time series, the variable is called a *time series variable*. We use  $w_m$  to denote the values of the variable at time  $m$ . The data consists of  $N$  equally spaced values  $w_1, w_2, \dots, w_N$ .
4. In practical applications, the main objective of times series is to *forecast* (predict or estimate) some future value or values  $w_m$ ,  $m \geq N+1$  of the series. *Ex-post* forecasting is a type of forecasting that is based on existing values  $w_{m_1}, \dots, w_{m_2}$ , ( $1 \leq m_1 < m_2 < N$ ) and is checked against existing values  $w_{m_3}, \dots, w_{m_4}$ , ( $m_2 < m_3 < m_4 \leq N$ ) of

the time series, in order to evaluate some measure of the forecasting accuracy and/or validate the forecasts. *Ex-ante* forecasts predict future value (values)  $w_m$ ,  $m > N$  of a time series beyond the time period of the existing data values  $w_m$ ,  $m=1,2,\dots,N$ . In such cases, there are not available data for comparison and there is only a *posteriori* forecasts *validation* – once the corresponding data become available, instead of a *priori validation* of ex-post forecasts. Usually ex-ante forecasts are done for one reference period ahead.

5. *Forecast error* (residual) is defined as the *actual value*  $w_m$  minus the *forecasted value* (or fitted),  $f_m$  of the time series variable at time  $m$ , namely:  $e_m = w_m - f_m$ .
6. To analyze the relative performance of several consecutive ex-post forecasts in the time window  $m_1$  to  $m$  ( $1 \leq m_1 < m \leq N$ ), the popular *root mean squared error* (RMSE) criterion is used. For a such time-window the RMSE  $r_{m, m_1}$  (or  $r_m$  if  $m_1$  is predefined) is calculated:

$$r_{m, m_1} = \left\{ \frac{1}{m - m_1 + 1} \sum_{n=m_1}^m e_n^2 \right\}^{1/2} .$$

The rest of this paper is organized as follows. The next section introduces the proposed model. Then, we present an application study of

the forecasting model for accommodation demand in Greece. This application study is referred to accommodation occupancies in Greece (case 1) and in broad region of Athens as a special region of Greece (case 2). The data refers to the monthly percentages of occupancy of all types of tourist accommodation (except camping sites) of both foreign and domestic tourists. The model is applied to these data and its results are compared to those of the Box-Jenkins method. We present and discuss the above results. Finally, in the last section we conclude the paper and give hints for further research.

## THE PROPOSED MODEL

### Notation – assumptions – definitions

$m_p$	$1+5p$ ; a lower threshold value of $m$ . It is assumed $m \geq m_p$ , unless otherwise specified
$X_m, Y_m, Y'_m$	random variables
$\overset{\cdot}{Y}$	a prime over a token implies the usage of r. v. $Y'_m$
$F$	$\{0.146, 0.236, 0.382, 0.618, 0.764, 0.854\}$ ; a set of Fibonacci ratios
$F_m(\phi), F_m$	$F_m(\phi) \equiv \phi X_m + (1-\phi)Y_m$ {or $\phi X_m + (1-\phi)Y'_m$ }. A "predictor" r.v. such that: $f_m \equiv E[F_m(\phi)]$ predicts (forecasts) the "unknown" value of $w_m$ . The parameter $\phi \in F$ can be omitted, when it is obvious or predefined
$k$	a real number larger or equal to 1
$\alpha(k), \alpha$	$(1-1/k^2)$ ; a confidence level
$(l_m(\phi), u_m(\phi))_\alpha$	a prediction interval for $w_m$ with confidence level $\alpha$ . $l_m(\phi) = l_m \equiv f_m - k \sigma(F_m)$ , $u_m(\phi) = u_m \equiv f_m + k \sigma(F_m)$
$Z_m(\phi), Z_m$	$I$ ("the interval $(l_m, u_m)_\alpha$ contains $w_m$ "); a binary r.v.
$b_m(\phi), b_m$	$b_m(\phi) \equiv \{u_m(\phi) - l_m(\phi)\} / \{2l_m(\phi)\}$ for $l_m(\phi) \neq 0$ An upper bound of the relative error (for $w_m \neq 0$ ), $E_m \equiv  e_m  / w_m$
$c_{m,m_1}(\phi), c_m$	$\left\{ \frac{1}{m-m_1+1} \sum_{n=m_1}^m Z_n \right\}$ cumulative number of times that consecutive $w_m$ values are containing into $(l_m, u_m)$ for a

time window  $m_1$  to  $m$ . A commonly used criterion to analyze ex-post forecasts of an inferential model.

### Model's description

Researchers often describe the nature of a time series  $w_m$  by identifying three kinds of change (or variation) of the time series values. These three components are commonly known as: (1) trend component,  $t_m$ , (2) cyclical-seasonal component  $s_m$ , and (3) residual effect,  $h_m$  (Mendenhall & Sincich, 1996). To obtain forecasts, a model (that can be projected into the future) must be adopted to describe the time series. One of the most widely used models is the *additive model*

$$w_m = t_m + s_m + h_m \tag{1}$$

or alternatively the *log-additive* (or *multiplicative*) model

$$\ln(w_m) = \ln(t_m) + \ln(s_m) + \ln(h_m) \tag{1'}$$

depending on the scale of the variation of the values of the underlying time series variable. Since business and economic cycles last usually 5 years, and seasonal data are usually related to their predecessor and successor ones, to simulate eq.(1) the following methodology is used.

*Trend component:* Let  $X_m$  denotes a r.v. simulating the "random" behavior of the trend component of a time series at time  $m$ . Suppose that  $X_m$  takes the value  $x_{m,i}$  with probability (weight)  $g_i$ ,  $i=1,2,3,4,5$  given in the Table 1.

**Table 1.** Values and distribution of r.v.  $X_m$

i	1	2	3	4	5
$X_{m,i}$	$W_{m-5p}$	$W_{m-4p}$	$W_{m-3p}$	$W_{m-2p}$	$W_{m-p}$
$g_i$	1/12	1/12	2/12	3/12	5/12

This scheme obeys a Fibonacci-type memory rule and uses values of the time series of the same periodicity (lag). It gives more weight (memory) in the most recent used time series value.

*Cyclical-seasonal component:* To simulate the "random" behavior of the cyclical-seasonal component of a time series at time  $m$ , we define the r.v.  $Y_m$  {or alternatively  $Y'_m$ } with probability (weight)  $g_j$ ,  $j=1,2,3$  given in the Table 2.

**Table 2.** Values and distribution of r.v.  $Y_m$  {or  $Y'_m$ }

j	1	2	3
$Y_{m,j}$	$w_{m-p-1}$	$w_{m-p}$	$w_{m-p+1}$ , if $m < N + p$ $w_{N+1}$ , if $m = N + p$
$Y'_{m,j}$	$w_{m-1}$	$w_{m-p}$	$w_{m-p+1}$
$g_j$	1/4	2/4	1/4

This scheme obeys a Fibonacci-type memory rule too, and takes into account data with the same periodicity or cyclicity of  $m$  and neighbor values of it with correlated seasonality. This means that we use: (a) r.v.  $Y_m$  {or r.v.  $Y'_m$ } for one-step ahead forecasting (one time series value ahead) and (b) r.v.  $Y_m$  for one-period ahead forecasting (per whole reference cycle  $p$ ).

Based on r.v.  $X_m$  and  $Y_m$  {or  $Y'_m$ }, a r.v.  $F_m(\phi)$  (with  $\phi \in F$ ) can be defined as a Fibonacci weighed average of these.  $F_m(\phi)$  simulate the "random" behavior of the time series value  $w_m$  except the residual effect  $h_m$ , for every  $m \geq m_p$ . From elementary probability theory (Ross, 1998) it is derived:

$$f_m \approx w_m \tag{2}$$

$$\Pr (|F_m - f_m| < k \sigma(F_m)) \geq 1 - \frac{1}{k^2}, \tag{3}$$

$$k \sigma(F_m) \approx |e_m| \approx |h_m|. \tag{4}$$

**Remark 1:** For every  $m$  the forecast and the accompanied prediction interval with confidence at least  $(1 - 1/k^2)\%$  of the model require only seven existing time series values. The computation of  $\sigma(F_m)$ , is based on an estimation of the correlation between r.v.  $X_m$  and  $Y_m$  {or  $Y'_m$ } and it is given in the Appendix. The overall scheme is computationally straightforward and can be computed simply by the use of a normal hand calculator.

**Remark 2:** The quantity  $k\sigma(F_m)$  gives by its definition an estimate of the absolute value of the unknown error  $e_m$  or in other words gives an estimate of the order of magnitude of the absolute value of the random factor in the time series, namely of the residual effect. Let  $k^* = \sqrt{2}$  be a threshold value of  $k$ , so that a prediction interval  $(l^*_m, u^*_m)$  with 50% at least confidence it will contain the unknown value  $w_m$ . The quantities  $k^* \sigma(F_m)$  and  $(l^*_m, u^*_m)$  do not give accurate estimate and prediction interval respectively for the "random" residual effect component of  $w_m$ , but rather

give estimates about the order of its magnitude. To get more accurate estimates, we ought to use larger values of  $k > k^*$ .

**Remark 3:** In ex-ante forecasts (in which there is only a posteroi validation) important role has the estimate  $b_m$ . It gives a priori a sense of an estimate of the order of the worst possible relative error that is committed in forecasting  $w_m$  by  $f_m = (l_m + u_m)/2$  (Makri & Psillakis, 1997) for every  $k \geq k^*$  and  $\phi \in F$ .

## Model's forecasting evaluation

In modeling of time series data, we need to judge the accuracy of forecasts and/or their prediction intervals. To address these concerns, we will use an out-of-sample validation technique.

### Definitions – assumptions

1. Random variables  $X_m, Y_m$  define model 1, whereas r.v.  $X'_m$  and  $Y'_m$  define model 2.
2. A model's version depends on  $\phi \in F$  that is used in it.
3. With an *out-of-sample validation*, we fit various versions of a model to one portion of the available data – the model's *development subsample* and test or validate the best candidate versions and/or models on a second portion – the *validation subsample*, of the available data.
4. The data in the model specification sample (the development subsample) are somehow similar to the out-of-sample data.

### Remarks

- Assumption 4 is crucial, because if it is not hold, then there is no point in spending time on the construction of time series model.
- Definition 3 implies that if all forecasts are too high or too low, it would obviously wish the forecasting model to be re-specified.

## Forecasting procedure

To make ex-post forecasts evaluation and finally ex-ante forecasts the following two-step process is provided.

- *Step1:* Suppose there are available  $N = n_1 + n_2$  time series data, then the first  $n_1 = m_p$  data are used to specify the model (1 or 2) and estimate its parameter  $\phi$ , and the last  $n_2 = N - n_1$  data are used to



evaluate out-of-sample forecasting performance according to the minimum  $r_{N,n_1}$  or the maximum  $C_{N,n_1}$ .

- *Step2:* When the forecasting performance of a version of model 1 is satisfactory, we generate (ex-ante) forecasts and the accompanied relative error estimates  $b_m$ , for the unknown data at times  $N+1, N+2, \dots, N+n_3$ , with  $n_3 = tp, t \geq 1$ . Obviously, these forecasts can only be evaluated once, the corresponding  $n_3$  data values become available.

*Remark:* This forecasting procedure depends on the selected value of parameter  $\phi \in F$ . For every data set we can find the optimum  $\phi = \phi^*$  with respect of a predefined criterion. But, it is well known that a model that validates best is not necessarily the one that forecasts best. Simulated studies of the model on various data sets recommend that the value  $\phi = 0.618$  generally gives acceptable results and waist time and cost.

## FORECASTING TOURISM DEMAND IN ACCOMMODATION INDUSTRY IN GREECE

The Greek National Tourist Organization (GNTO) is convinced that Greece can no longer be a destination providing "sun, sea and sand" vacations. There is a need to attract more high spending visitors and to make more effective use of the comparative advantages of the different regions of Greece. A contemporary political promotion of tourism is indispensable. For example, we need promotion campaigns for Greek destinations that will project and promote alternative forms of tourism. Some of the major problems confronted by the Greek tourist authorities are: 1) seasonality of tourism employment, 2) unequal standards of tourist services, 3) development of para-hotel economy, and 4) the environmental problems. In Greece, the seasonal distribution of tourism has brought several negative effects: a) significant increases of unemployment during the low-season period, b) high concentration of tourists during the months of the high-season in specific degradation, c) the absorption of the labor force from other sectors of the economy, and d) the creation of inflationary prices as a result of the increased demand for tourist services and products. To combat the seasonal problem of the tourist industry, some significant strategies (Panagopoulos, 2005) are necessary: variation of the tourism product-mix, diversification of the market, differential pricing strategies, state encouragement, alternative types of tourism and balanced regional tourist development. In order to achieve a more balanced tourist flow, the GNTO is promoting Greece's winter skiing facilities, conference tourism, hydrotherapy holidays, time-

sharing tourism, etc. For example, the promotion of winter tourism and the subsidies to private tourism operators could increase tourists' arrival during the low season period.

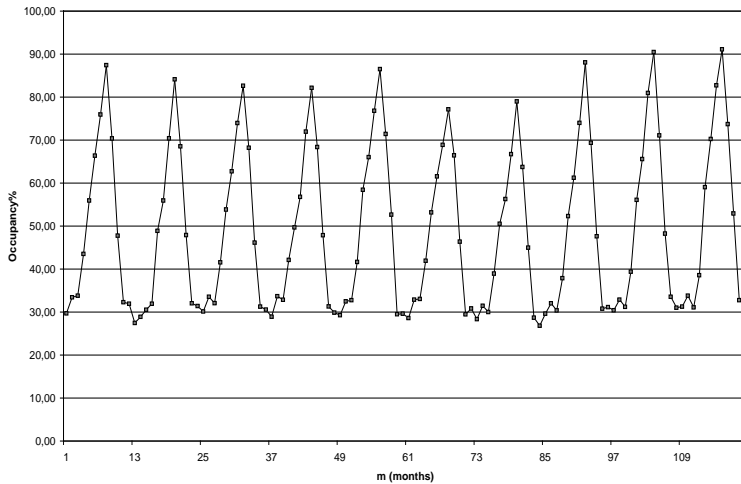
**Table 3.** Greece - monthly percentage of occupancy

	<b>(1) Jan</b>	<b>(2) Feb</b>	<b>(3) Mar</b>	<b>(4) Apr</b>	<b>(5) May</b>	<b>(6) Jun</b>
1990	29.67	33.42	33.81	43.51	55.93	66.37
1991	27.47	28.90	30.54	31.94	48.88	55.93
1992	30.13	33.57	32.07	41.55	53.83	62.73
1993	28.92	33.67	32.85	42.14	49.68	56.79
1994	29.26	32.47	32.76	41.64	58.44	66.02
1995	28.59	32.89	33.04	41.95	53.19	61.54
1996	28.35	31.46	30.00	38.94	50.55	56.28
1997	29.63	32.02	30.37	37.86	52.33	61.24
1998	30.41	32.88	31.20	39.40	56.08	65.60
1999	31.28	33.81	31.08	38.58	59.05	70.24
	<b>(7) Jul</b>	<b>(8) Aug</b>	<b>(9) Sep</b>	<b>(10) Oct</b>	<b>(11) Nov</b>	<b>(12) Dec</b>
1990	75.94	87.43	70.37	47.78	32.29	31.94
1991	70.41	84.13	68.54	47.92	32.04	31.39
1992	73.96	82.65	68.22	46.16	31.26	30.56
1993	71.96	82.16	68.38	47.88	31.30	29.86
1994	76.83	86.51	71.43	52.68	29.50	29.62
1995	68.90	77.14	66.45	46.39	29.46	30.81
1996	66.74	78.97	63.76	45.00	28.71	26.83
1997	73.99	88.05	69.38	47.62	30.80	31.15
1998	80.94	90.47	71.07	48.25	33.55	31.02
1999	82.73	91.11	73.73	52.93	32.75	31.89

Visitors choose Athens as their first stop. Many tourists may use Athens as stopover destination because of the lack of direct connection between the region of the origin and the destination chosen. This can mainly occur during the off-season months when a few charter flights take place. Athens attracts special types of tourists, e.g. business tourism, cultural tourism. In addition, various projects such as the construction of the Underground of Athens, the construction of the airport "El. Venizelos" and the Olympic Games, contributed so that Athens will remain highly competitive as a tourism destination.

For the above reasons, a high desirable task in Greece is the study and/or the forecast of tourism demand in accommodation industry (Panagopoulos et al., 2004). Louvieris (2002) proposes that any forecasting methods must take into account ongoing and planned tourism infrastructure investment in line with the GNTO marketing objective to diversify its tourism services portfolio for Greece's economic benefit

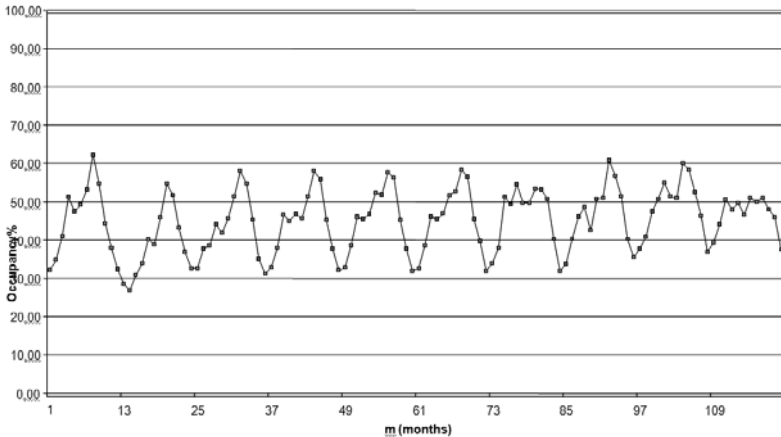
**Figure 1. Greece –Timeplot 1990(1)-1999(12)**



**Table 4. Athens- monthly percentage of occupancy**

	(1) Jan	(2) Feb	(3) Mar	(4) Apr	(5) May	(6) Jun
1990	32,30	34,77	41,07	51,21	47,40	49,16
1991	28,54	26,89	30,82	33,92	40,19	38,90
1992	32,72	37,84	38,52	44,06	41,90	45,72
1993	32,86	37,91	46,49	45,15	46,75	45,62
1994	32,78	38,59	46,04	45,47	46,86	52,39
1995	32,69	38,52	46,20	45,41	46,91	51,76
1996	33,95	38,05	51,19	49,34	54,58	49,70
1997	33,76	40,45	46,11	48,52	42,52	50,68
1998	37,77	40,85	47,41	50,81	54,96	51,42
1999	39,38	44,08	50,67	47,95	49,69	46,58
	(7) Jul	(8) Aug	(9) Sep	(10) Oct	(11) Nov	(12) Dec
1990	53,25	62,35	54,67	44,39	37,86	32,52
1991	45,97	54,75	51,80	43,17	36,78	32,68
1992	51,40	58,05	54,71	45,36	35,14	31,27
1993	51,44	58,05	55,79	45,20	37,76	32,15
1994	51,85	57,65	56,30	45,20	37,74	32,04
1995	52,75	58,34	56,46	45,42	39,63	32,05
1996	49,67	53,49	53,21	50,70	40,26	32,03
1997	50,96	60,84	56,80	51,47	40,26	35,46
1998	50,91	60,03	58,32	52,48	46,26	36,91
1999	50,96	49,94	50,89	48,02	45,90	37,46

**Figure 2.** Athens –Timeplot 1990(1)-1999(12)

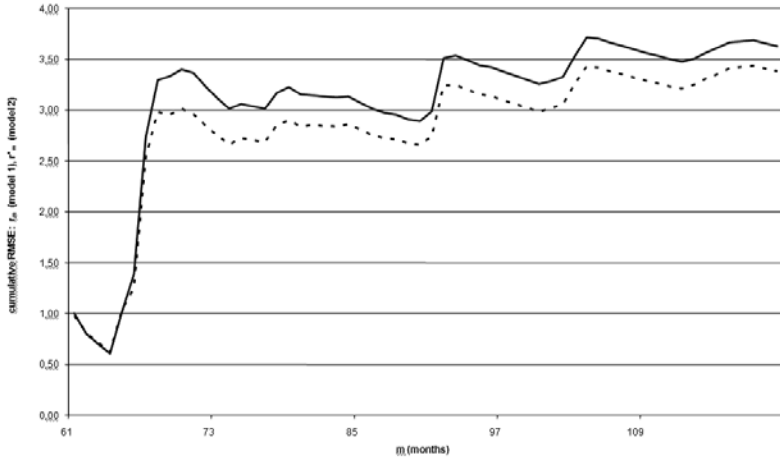


Hereafter, we present an application study of the proposed model using tourism data concerning the monthly percentages of occupancy of all types of tourism accommodation (except camping sites) in Greece (case study 1) and in the broad region of Athens (case study 2). The data were derived from the official records of the Greek Statistical Office and involve the monthly occupancy of all the tourist accommodation both foreign and domestic tourists for the time period January 1990 {or 1990(1)} until December 1999 {or 1999(12)}. At this point, we underline that the GNT0 has not released any similar data for the period 2000 until now. The proposed model is applied to these data and its results are compared to those of the well known Box-Jenkins method, which is a standard method in the time series domain. This study reveals the simplicity and the potential significant use of our model and verifies its high reliability.

### The data and their coding

The monthly percentages of occupancy for Greece are presented in Table 3 (Greece) and in Table 4 (broad region of Athens). The data were coded from  $w_1(1990(1))$  to  $w_N(1999(12))$  with  $N=120$ , so that a time series  $w_1, w_2, \dots, w_N$  was derived for further processing. Figs. 1, 2 are illustrations of the time plot of our data.

**Figure 3.** Greece 1995(1) - 1999(12)



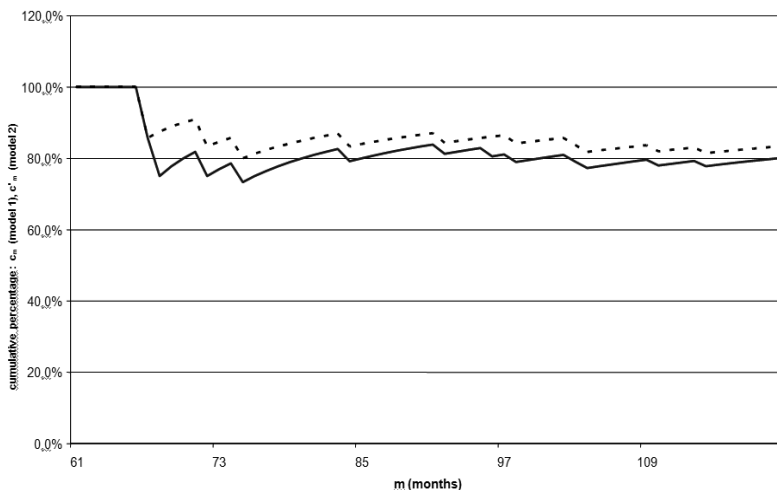
## RESULTS AND DISCUSSION

### Case Study 1: Greece

We used our model (with  $\phi = 0.618$ ) and the Box–Jenkins method in order to forecast (predict) the monthly percentage ( $p = 12$ ) of accommodation occupancy in Greece for the year 2000 – that is to make 12 ex-ante forecasts. In order to have the ability to check the forecasts and the prediction intervals accuracy using real data, we made ex-post forecasts via our model (1 and 2). These forecasts correspond to time series values:  $w_{61}$  (1995(1)) to  $w_{120}$  (1999(12)). This means that the values (which are going to be forecasted) were excluded from our data set. Therefore, our model is used without these observations of the time series values and then we made the forecasts. After that, these forecasts were compared with the real data that we kept outside from this procedure.

Figure 3 displays the cumulative (running or moving) RMSE,  $r_m$  (model 1, solid line) and  $r'_m$  (model 2, dotted line) for  $m=61$  to 120. Model 2 gives in the most cases smaller RMSE - thus more accurate forecast – owing that is used value  $w_{m-1}$  instead of value  $w_{m-p-1}$  (used in model 1). From the curves of Figure 3 there is an evidence that  $r'_m = O(r_m)$ .

**Figure 4.** Greece 1995(1)-1999(12),  $k=1.4142$



**Table 5(a).** Year 1999 – Greece, model 1

				$(k, (1-1/k^2)\%)$					
				$(1.4142, 50\%)$			$(3, 88.89\%)$		
$m$	$w_m$	$f_m$	$r_m$	$l_m$	$u_m$	$c_m\%$	$l_m$	$u_m$	$c_m\%$
1	31.28	30.23	1.05	29.02	31.45	100.0 0	27.65	32.81	100.00
2	33.81	32.18	1.37	31.14	33.22	50.00	29.98	34.39	100.00
3	31.08	32.07	1.26	29.90	34.23	66.67	27.48	36.66	100.00
4	38.58	40.17	1.35	34.56	45.78	75.00	28.28	52.07	100.00
5	59.05	54.22	2.47	47.90	60.54	80.00	40.81	67.63	100.00
6	70.24	64.33	3.30	58.57	70.10	66.67	52.10	76.57	100.00
7	82.73	77.02	3.74	67.84	86.20	71.43	57.54	96.49	100.00
8	91.11	85.26	4.07	77.15	93.37	75.00	68.06	102.46	100.00
9	73.73	69.51	4.08	60.71	78.31	77.78	50.84	88.18	100.00
10	52.93	48.73	4.10	40.31	57.14	80.00	30.88	66.57	100.00
11	32.75	33.37	3.91	28.47	38.27	81.82	22.98	43.76	100.00
12	31.89	30.79	3.76	29.10	32.48	83.33	27.21	34.37	100.00

Figure 4 presents for  $k = k^* = \sqrt{2} = 1.4142$  the cumulative percentages  $c_m$  (model 1, solid line) and  $c'_m$  (model 2, dotted line) of the number of times that a real time series value  $w_m$  (for  $m = 61$  to 120) is containing into the corresponding prediction interval – with confidence at least  $(1 - 1/k^2)\% = 50\%$ . The plots of Figure 4 depict that our model (1 and 2) always fulfil the probability criterion of eq. (3), when the used sample for test has large enough size. Similar results (not presented here

but are available from the authors on request) for values  $k > k^*$  confirm the same token. Furthermore as it can easily seen  $c'_m = \Omega(c_m)$ . Same comments (as in the case of RMSE – Fig. 3) are also true for  $c_m$  and  $c'_m$ .

**Table 5(b).** Year 1999 – Greece, model 2

				(k, (1-1/k <sup>2</sup> )%)					
				(1.4142, 50%)			(3, 88.89%)		
m	w <sub>m</sub>	f <sub>m</sub>	r <sub>m</sub>	l <sub>m</sub>	u <sub>m</sub>	c <sub>m</sub> %	l <sub>m</sub>	u <sub>m</sub>	c <sub>m</sub> %
1	31.28	30.22	1.06	29.01	31.43	100.00	27.65	32.79	100.00
2	33.81	32.27	1.32	31.35	33.19	50.00	30.31	34.22	100.00
3	31.08	32.16	1.25	30.04	34.27	66.67	27.66	36.65	100.00
4	38.58	40.16	1.34	34.53	45.79	75.00	28.23	52.09	100.00
5	59.05	54.14	2.50	47.65	60.63	80.00	40.37	67.91	100.00
6	70.24	64.62	3.24	59.27	69.97	66.67	53.27	75.96	100.00
7	82.73	77.46	3.60	69.16	85.76	71.43	59.86	95.06	100.00
8	91.11	85.43	3.92	77.33	93.53	75.00	68.24	102.62	100.00
9	73.73	69.57	3.95	60.65	78.49	77.78	50.66	88.49	100.00
10	52.93	48.98	3.95	40.02	57.94	80.00	29.96	68.00	100.00
11	32.75	33.82	3.78	27.84	39.79	81.82	21.14	46.49	100.00
12	31.89	30.72	3.63	29.09	32.35	83.33	27.26	34.17	100.00

Table 5a (model 1) and Table 5b (model 2) present results of the model application to ex-post forecasts and give prediction intervals for monthly percentages of occupancy for the year 1999 from month 1(Jan) to 12(Dec). To take these results the last 12 observations namely  $w_{109}, w_{110}, \dots, w_{120}$ , were excluded - as usually- from the time series values. We forecast values without these observations and then take forecasts for this latter interval 1999(1-12). Finally, we compare these forecasts with the data that we kept outside of this procedure. The data of Tables are quite self-explained and confirm the comments on Figures 3 and 4.

To compare our results, a Box-Jenkins model was used and its results are presented in Table 7. The implementation of the Box-Jenkins method is a very hard programming task or alternatively requires the usage of a high sophisticated computer package. For this task, we used the Minitab Rel. 14 package and after a series of tests, we concluded to the following SARIMA model (1,1,1) (1,0,1)<sub>12</sub>, viz. one seasonal MA (moving average) and one seasonal AR (autoregressive) parameters for the seasonal part of the model. For the non seasonal part of the model we use one MA and one AR parameters. Hence, the final accepted model has all of its parameters statistically significant and gives residuals normally distributed (Table 6). The used format in Table 6 is similar to the output of the Minitab Rel. 14 package. A simple comparison of the results

presented in Tables 5 and 7 reveals the potential performance of our model and confirms its reliability.

**Table 6.** The model SARIMA (1,1,1) (1,0,1)<sub>12</sub> : Greece

Type	Coef	StDev	T	P
AR 1	0.4495	0.1366	3.29	0.001
SAR 12	0.9993	0.0027	375.67	0.000
MA 1	0.8273	0.0854	9.69	0.000
SMA 12	0.8590	0.0811	10.59	0.000
Differencing : 1 regular difference				
Number of observations: Original series 120, after differencing 119				
Residuals: SS = 0.239063 (back forecasts excluded), MS = 0.002079 DF = 115				
Modified Box-Pierce (Ljung-Box) Chi-Square statistic				
Lag	12	24	36	48
Chi-Square	7.1	12.3	23.0	39.4
DF	8	20	32	44
P-Value	0.521	0.906	0.878	0.671

**Table 7.** Year 1999 – Greece, Box - Jenkins

				95% limits		
m	w <sub>m</sub>	f <sub>m</sub>	r <sub>m</sub>	l <sub>m</sub>	u <sub>m</sub>	c <sub>m</sub> %
1	31.28	30.30	0.98	27.71	33.13	100.00
2	33.81	33.56	0.72	30.20	37.28	100.00
3	31.08	32.75	1.13	29.26	36.66	100.00
4	38.58	40.98	1.55	36.43	46.10	100.00
5	59.05	55.37	2.15	49.04	62.53	100.00
6	70.24	63.94	3.24	56.42	72.45	100.00
7	82.73	76.31	3.85	67.13	86.75	100.00
8	91.11	87.33	3.85	76.58	99.58	100.00
9	73.73	71.05	3.73	62.12	81.26	100.00
10	52.93	49.55	3.70	43.20	56.84	100.00
11	32.75	32.13	3.53	27.93	36.96	100.00
12	31.89	31.27	3.39	27.11	36.07	100.00

Finally, Table 8 presents ex-ante forecasts and accompanied prediction intervals for the monthly percentages for the year 2000. The results of our model and those of a Box–Jenkins method are of the same order of magnitude.



**Table 8.** Year 2000 – Greece

m	Box-Jenkins model			Our model					
	$f_m$	$l_m$	$u_m$	(1,4142, 50%)			(3, 88.89%)		
1	31.31	28.63	34.23	30.90	29.42	32.39	5.05	27.75	34.06
2	34.56	31.11	38.40	32.81	31.43	34.19	4.39	29.89	35.73
3	33.46	29.89	37.45	32.05	30.21	33.89	6.09	28.14	35.96
4	41.81	37.17	47.03	40.06	33.97	46.16	17.14	27.13	53.00
5	57.48	50.90	64.91	56.27	47.64	64.91	18.13	37.95	74.60
6	66.64	58.81	75.52	67.55	59.13	75.98	14.24	49.68	85.43
7	79.38	69.83	90.24	79.63	70.72	88.53	12.59	60.72	98.53
8	90.35	79.23	103.03	86.89	79.12	94.66	9.82	70.40	103.38
9	73.46	64.23	84.02	71.66	61.86	81.45	15.83	50.88	92.43
10	51.45	44.86	59.02	50.97	40.96	60.99	24.45	29.73	72.22
11	33.15	28.82	38.14	34.14	28.31	39.97	20.59	21.77	46.51
12	32.27	27.97	37.22	31.35	30.05	32.65	4.33	28.59	34.12

**Table 9.** The model SARIMA (1,0,0) (1,0,2)<sub>12</sub> : Athens

The model SARIMA (1,0,0) (1,0,2) <sub>12</sub> : Athens				
Type	Coef	StDev	T	P
AR 1	0.6360	0.0748	8.50	0.000
SAR 12	1.0017	0.0067	150.53	0.000
SMA 12	0.8048	0.1007	8.00	0.000
SMA 24	-0.2074	0.1043	-1.99	0.049
Number of observations : Original series 120, after differencing 119				
Residuals: SS = 967.554 (back forecasts excluded), MS = 8.341 DF = 116				
Modified Box-Pierce (Ljung-Box) Chi-Square statistic				
Lag	12	24	36	48
Chi-Square	19.7	35.2	39.7	55.5
DF	8	20	32	44
P-Value	0.012	0.019	0.163	0.115

### Case study 2: Athens

In a similar way to compare our results, we used a Box-Jenkins model and its results are presented in Table 10. For this task, we used also the Minitab Rel.14. The final accepted model has all of its parameters statistically significant and gives residuals normally distributed (Table 9). Finally, Table 10 presents ex-ante forecasts and accompanied prediction intervals for the monthly percentages for the year 2000. The results of our model and those of a Box-Jenkins method are of the same order of magnitude.

**Table 10.** Year 2000 – Athens

m	Box-Jenkins model			Our model					
	$f_m$	95% limits		(1.4142, 50%)				(3, 88.89%)	
	$f_m$	$l_m$	$u_m$	$f_m$	$l_m$	$u_m$	$b_m\%$	$l_m$	$u_m$
1	36.02	28.60	43.45	38.14	34.52	41.76	10.49	30.47	45.81
2	40.58	33.12	48.04	42.79	38.81	46.77	10.25	34.36	51.22
3	48.06	40.59	55.54	48.60	45.51	51.70	6.80	42.04	55.17
4	49.70	42.22	57.18	48.82	47.09	50.55	3.52	45.15	52.49
5	50.46	42.98	57.94	49.41	45.35	53.47	8.95	40.79	58.03
6	51.27	43.79	58.76	48.89	46.42	51.36	5.32	43.66	54.13
7	53.30	45.82	60.78	50.46	49.21	51.72	2.55	47.80	53.13
8	59.28	51.80	66.77	53.43	48.97	57.88	9.10	43.98	62.87
9	57.06	49.58	64.55	52.69	49.25	56.13	6.98	45.39	59.98
10	51.43	43.95	58.92	49.14	46.73	51.55	5.16	44.04	54.24
11	42.81	35.33	50.29	44.16	39.78	48.53	11.00	34.88	53.44
12	35.29	27.81	42.78	37.48	34.16	40.80	9.72	30.44	44.53

### Concluding remarks

We conclude that both models (i.e. our model and the Box-Jenkins model) present the same order of accuracy in both case studies. However, our model has low cost effort as it requires only seven existing time series values. The simplicity of its implementation technique enables its usage by tourism practitioners via an available spreadsheet package or even a hand calculator. On the other hand, the Box-Jenkins model requires a larger number of observations and the usage of a high sophisticated computer package.

### CONCLUSIONS AND FURTHER RESEARCH

The purpose of this paper is two fold. Firstly, we introduced a naive low cost inferential model, and secondly using this model we studied and/or forecasted real-world tourism data referring to accommodation in Greece and its capital Athens. The first task was to introduce the model. The novel idea behind the model's establishment is the definition of a "Fibonacci type" predictor random variable, whose mean value forecasts a future value of time series variable. Furthermore, the standard deviation of the predictor serves to construct a prediction interval for the "unknown" value of the preferred variable. The key-point to estimate this prediction interval is an approximate computation of the standard deviation of the predictor. The major features of our model are: 1) forecasting accuracy, 2) simplicity of the implementation technique, 3) generic usefulness, and 4) extremely low cost effort. These features

enable our model to be adopted by tourism practitioners on various types of forecasting demands.

The second task involved the usage of our model into tourism demand concerning accommodation. This task was obtained by two independent approaches. The first approach adopted our model that requires only the potential use of a spreadsheet package. In the second approach, we implemented the Box-Jenkins method that requires the usage of a high sophisticated computer package. After the completion of this second task, we evaluated the forecasts of the two methods and we found them similar. By this study, we verify the performance of our model on a set of real-world tourism data. In addition, we checked the reliability and its low cost aspects by comparing it to a standard method.

A possible extension of the proposed model could be considered the introduction of "corrector" that corrects the predictions of the "predictor"  $F_m$ . Corrector's definition could be based on a regression in a scatter diagram formed between selected sets of values of  $w_m$  and  $f_m$ . To this direction, drafted results are very encouraged. We could use the primitive and/or the corrected scheme of our model on longitudinal data, for further forecasting studies. For example, the under study data could be derived from the travel demand domain (e.g. tourist flows to various tourism destinations).

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## APPENDIX

$\sigma(F_m)$ 's computation is based on an estimate of the covariance of r.v.  $X_m$  and  $Y_m$  {or  $Y'_m$ }. Because of r.v.  $X_m$  and  $Y_m$  {or  $Y'_m$ } are depended, the main problem to compute  $\sigma(F_m)$  is the following: The marginal distributions of the r.v.  $X_m$  and  $Y_m$  {or  $Y'_m$ } are known by their definitions, but their joint distribution is unknown. Hence, the exact evaluation of their covariance is not possible at a first sight. However, this obstacle can be over-passed approximately: the behavior of r.v.  $X_m$  and  $Y_m$  {or  $Y'_m$ } is imitated by two regression lines that fit the pairs of values  $(i, x_{m,i})$ ,  $i=1,2,\dots,5$  and  $(j, y_{m,j})$ ,  $j=1,2,3$  {or  $(j, y'_{m,j})$ ,  $j=1,2,3$ }

respectively. Let  $b_{X_m}$  and  $b_{Y_m}$  {or  $b_{Y'_m}$ } be their slopes. Therefore, their correlation  $\rho(X_m, Y_m)$  or  $\{\rho(X_m, Y'_m)\}$  can be approximated by

$$\rho(X_m, Y_m) \cong \cos \left[ \tan^{-1} \left( \frac{b_{X_m} - b_{Y_m}}{1 + b_{X_m} b_{Y_m}} \right) \right]$$

or alternatively,

$$\rho(X_m, Y_m) \cong \cos \left[ \tan^{-1} \left( \frac{b_{X_m} - b_{Y'_m}}{1 + b_{X_m} b_{Y'_m}} \right) \right]$$

Hence,

$$\text{cov}(X_m, Y_m) \cong \sigma(X_m) \sigma(Y_m) \rho(X_m, Y_m)$$

or alternatively

$$\text{cov}(X_m, Y'_m) \cong \sigma(X_m) \sigma(Y'_m) \rho(X_m, Y'_m)$$

By the definition of r.v.  $F_m$  it holds

$$V(F_m) \equiv \sigma^2(F_m) = \phi^2 V(X_m) + (1-\phi)^2 V(Y_m) + 2\phi(1-\phi) \text{cov}(X_m, Y_m)$$

or alternatively

$$V(F_m) \equiv \sigma^2(F_m) = \phi^2 V(X_m) + (1-\phi)^2 V(Y'_m) + 2\phi(1-\phi) \text{cov}(X_m, Y'_m)$$

Therefore, the result follows.

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